# Business modeling services: Client case studies

## Saving client time and minimizing risk through PFI Consulting



### Client challenge

A KPMG valuation client and operator of over 15 health systems had experienced difficulties in developing financial projections for its hospitals.

The client had a very lean finance function and limited FP&A resources.

As result, it was a challenge to prepare timely and well-documented projections required for the annual goodwill impairment test.

#### The project

We worked with the company's CFO and corporate controller to develop detailed projections for each hospital and validated the reasonableness of key inputs through industry benchmarking.

KPMG also developed supporting schedules for the projections that included sufficient detail to satisfy the auditor's documentation requirements.

#### **Client results**

The project was completed on time with minimal involvement from the CFO and controller.

The robust documentation provided by the BMS team facilitated a quick and relatively painless audit review.

As a result of our work, the finance team saved a significant amount of time that was deployed on more urgent issues.

