KPMG and Archer together

January 2023

Leverage deep strategic experience with leading risk management technology

KPMG LLP (KPMG) combines our strong understanding of risks and controls with Archer® technology to help our clients improve their risk posture, increase the effectiveness of compliance, and lower the cost of enterprise risk governance.

KPMG and Archer better together with complementary strengths

KPMG has unique insight into Archer as both a partner and a customer. Our Archer Certified Consultants, who implement our own internal Archer solutions, also deliver Archer services to our clients, allowing KPMG to share our experiences with our clients and help them avoid common pitfalls during their implementation.
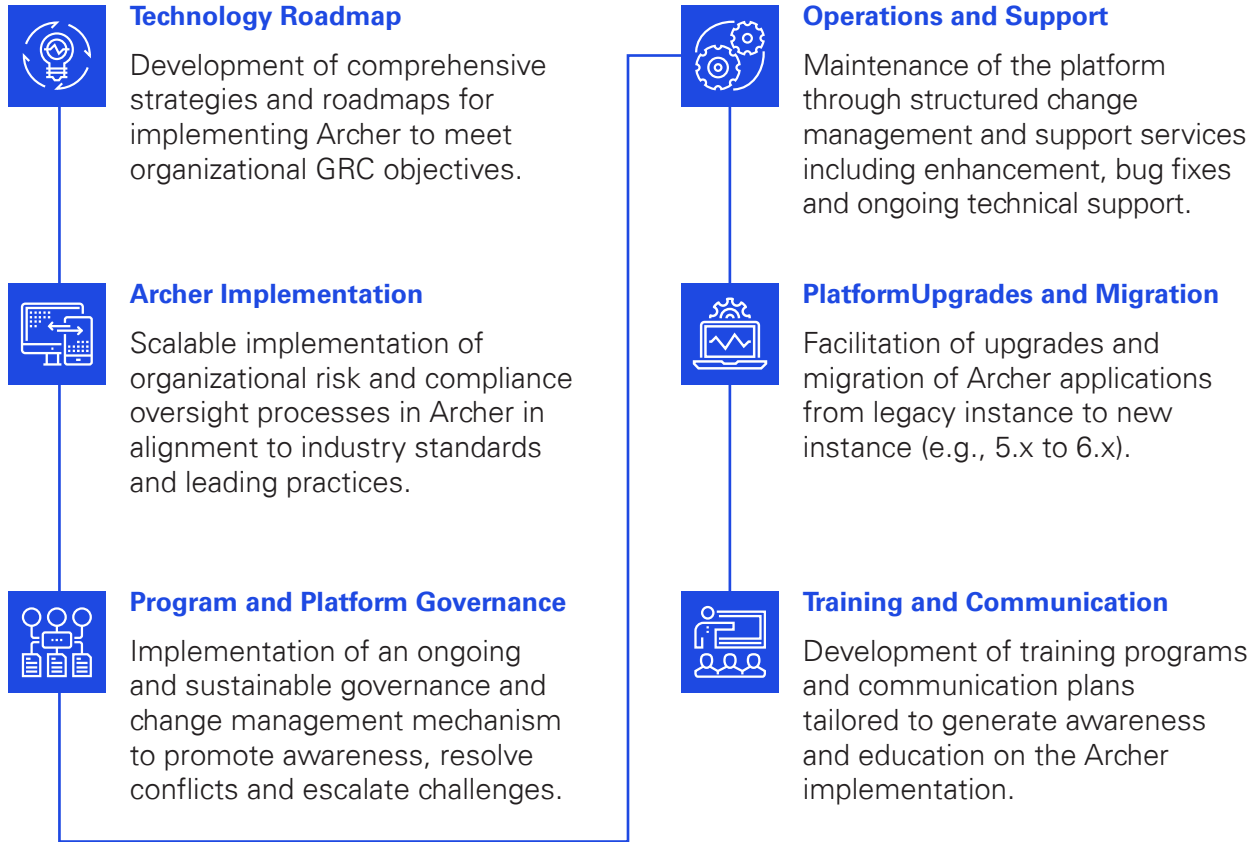
KPMG integrates our in-depth understanding of Governance, Risk and Compliance (GRC) management processes with the technological capabilities available in the Archer Suite to improve and report on enterprise risk and compliance needs including IT, security, business resiliency, and third party risks, amongst others. We deliver our clients strategy, implementation roadmap, configuration, and enablement of specific GRC processes and holistic GRC programs on the Archer platform. This range of services enables our clients to take smart, flexible approaches to the adoption of the Archer platform.

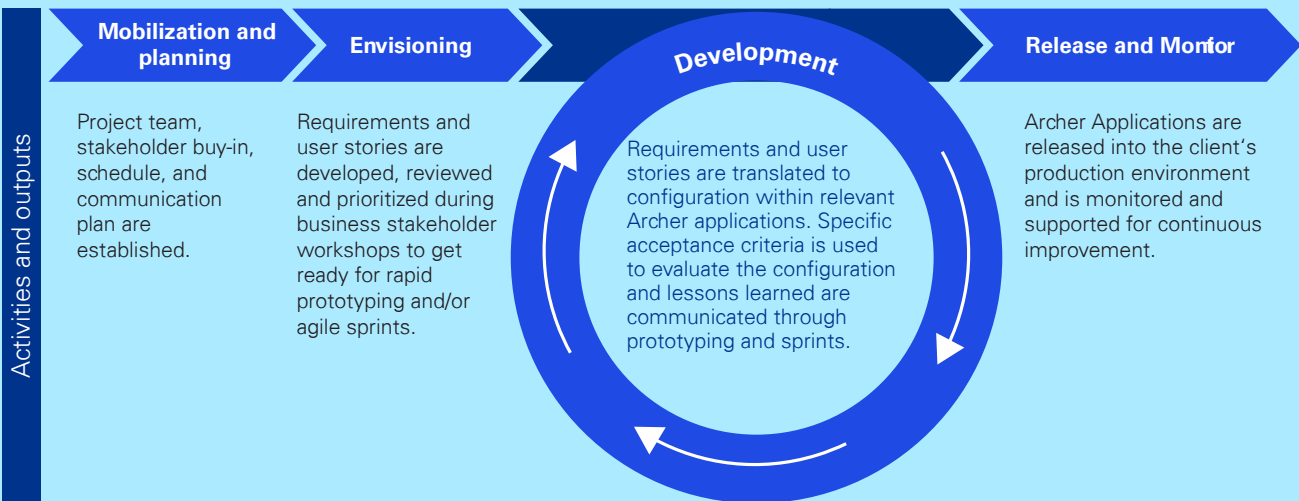## Process-driven, technology-powered

KPMG's strategic perspective of people, process, data, and technology helps clients understand and address pressing governance, compliance, and risk management challenges. This perspective enables KPMG to help organizations attain efficiency, effectiveness, transparency, and security while achieving their business objectives.

KPMG's Archer services

KPMG delivers our clients the services below, driven by a strong set of established methodologies that have been tried and tested across multiple large-scale GRC deployments. Each of these services has purpose-built tasks that will help realize industry-standards-based benefits of Archer as well as a "process-first" viewpoint of KPMG with a well-heeled project management approach to project management and comprehensive organizational change management.

Technology Roadmap
Development of comprehensive strategies and roadmaps for implementing Archer to meet organizational GRC objectives.

Archer Implementation
Scalable implementation of organizational risk and compliance oversight processes in Archer in alignment to industry standards and leading practices.

Program and Platform Governance
Implementation of an ongoing and sustainable governance and change management mechanism to promote awareness, resolve conflicts and escalate challenges.

Operations and Support
Maintenance of the platform through structured change management and support services including enhancement, bug fixes and ongoing technical support.

PlatformUpgrades and Migration
Facilitation of upgrades and migration of Archer applications from legacy instance to new instance (e.g., 5.x to 6.x).

Training and Communication
Development of training programs and communication plans tailored to generate awareness and education on the Archer implementation.

KPMG utilizes a comprehensive methodology for Archer projects in order to promote flexibility in project planning, iterative and adaptive development, continuous improvement, and rapid response to change.

Mobilization and planning	Envisioning	Development	Release and Monitor
Project team, stakeholder buy-in, schedule, and communication plan are established.	Requirements and user stories are developed, reviewed and prioritized during business stakeholder workshops to get ready for rapid prototyping and/or agile sprints.	Requirements and user stories are translated to configuration within relevant Archer applications. Specific acceptance criteria is used to evaluate the configuration and lessons learned are communicated through prototyping and sprints.	Archer Applications are released into the client's production environment and is monitored and supported for continuous improvement.

Activities and outputs

How we have helped companies with important business issues:

KPMG helped a **life sciences company** review its current environment; identify any gaps prior to Archer 6.x upgrade; perform the upgrade across its development, test, and production environments; and complete an end-to-end validation post upgrade. The client received a fully upgraded platform where current users were not impacted. In addition, new users onboarding onto the Archer platform will get to work with the latest features offered by the tool.

To help a **healthcare services and distribution company** with its board-level initiative to enhance manual third-party risk management processes, KPMG worked to achieve a single repository for IT policies and issues that can be used for roll-up reporting at the enterprise level. In addition, the client was able to operationalize its third-party risk processes and report thirdparty risk to the board.

A **regional financial services organization** needed a way to report on its overall cybersecurity posture to the board and measure its assurance against NIST CSF. KPMG provided Archer strategy and implementation services, and by completion of the project, the client was able to operationalize a Cybersecurity Assurance Program, measure maturity across the NIST CSF framework, and identify any deficiencies for continuous cybersecurity improvement.

At a **major wireless network operator**, manual GRC processes were labor intensive and minimally leveraged across different organizations within the enterprise. KPMG assisted in the development and implementation of reengineered GRC processes using the Archer platform. This resulted in an enabled unified GRC platform integrating its previously disparate GRC processes with a unified framework aligned to industry standards and leading practices. Our work enabled a centralized view of GRC issues, events, and unresolved findings and improved accountability and tracking.

A **super major oil and gas company** strived to be a leading organization in information risk management but was faced with a number of different systems, controls, processes, and assurance structures that did not allow for maximum value to be achieved from its business model. By implementing the Archer eGRC solution, KPMG was able to establish a consistent platform for risk, compliance, and incident management processes. KPMG delivered a program of behavioral change management that prepared the workforce for the new technology and enhanced processes.

KPMG helped a **leading insurance company** replace a Sarbanes-Oxley (SOX) compliance point solution that was not user friendly and had become bloated from over a decade of use and was not able to provide effective workflows necessary to ensure a managed end-to-end SOX management process. We helped deliver a wide-ranging SOX compliance program that is managed within Archer. Mature SOX and issues management processes were developed and agreed upon by all stakeholders, providing an enhanced yet consistent approach to addressing these areas.

A **global media and entertainment organization** conducted unstructured and uncoordinated IT GRC activities and improvement initiatives with limited integrated vision for IT GRC. It had limited program governance and oversight, with limited direction and knowledge of IT GRC strategy and no single channel for policy-related issues and guidance. KPMG provided visibility and organization of IT GRC issues to management, provided a peer assessment, formalized known improvement areas by establishing them into project charters to ease implementation, and provided a two-year road map to formalize the IT GRC program.

A **large multinational financial services company** engaged KPMG to assist the company with development of a GRC strategy and an Archer eGRC road map that would allow the company to track enterprise risk, IT risk assessments, application assessments, related issues management, and foundational elements. Upon completion of the project, the company is now enabled to provide its executive stakeholders real-time enterprise-wide status updates on enterprise risk management and enterprise technology risk assessment such as IT risk assessments and application assessments and enhanced with related issues management activities through a single platform.

Why KPMG

- One of the largest implementation and integration services providers and Archer's largest services provider; leaders in implementation of Archer solutions for a variety of industries, for a variety of disparate regulations, agencies, and laws

- A focused team of professionals with deep subject matter knowledge; experienced in delivering large, complex projects; access to accelerators, tools, and methodologies developed over the course of performing hundreds of these projects

- Knows the benefits of having foundational GRC principles and recognizes the importance of "getting it right" the first time when it comes to enterprise GRC program

- Tested implementation techniques for Archer configuration based on domain experience and lessons learned from assisting majority of large and complex organizations

KPMG has been involved with over **200** engagements globally

KPMG has over **200** certified resources globally including offshore capability

KPMG has **10 years** of experience

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